

**Intermountain Health | Riverton Hospital**

# 2025 Community Health Needs Assessment



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# Executive Summary

## The Power of We

Dear neighbors,

For more than a year, our Intermountain Health Community Health team worked to understand the unmet health needs of the service area through our Community Health Needs Assessment process. This report shares those findings, which are the backbone of our mission of helping people live the healthiest lives possible.

A wealth of quantitative and qualitative health data informed this assessment, including public health indicators, stakeholder and resident surveys, public meeting discussions, and interviews with subject matter experts. To the individuals and organizations who worked with us to understand the community's significant health needs: thank you. We are grateful for your collaboration.

This report outlines our process and the key lessons we have learned. It also serves to highlight our community's significant health needs, which will be prioritized for investment over the next three years. Specifically, we aim to improve behavioral health, invest in social drivers of health, increase access to care, and prevent childhood injury and illness.

Our efforts now shift from assessing needs to developing an Implementation Strategy to meet those needs. We know that having an impact means working together - the Power of We. As we consider how Intermountain's resources can be allocated in the service area, we want to collaborate with community-based organizations, local government agencies, and area leaders to improve community health.

Sincerely,

Sue Robel,  
Canyons Region President

Lisa Nichols,  
Vice President of Community Health

## 2025 CHNA Significant Health Needs



## Intermountain Health

Headquartered in Utah with locations in six primary states and additional operations across the western U.S., Intermountain Health is a nonprofit system of 33 hospitals, 409 clinics, a medical group of nearly 5,000 employed physicians and advanced care providers, a health plan division called Select Health with more than one million members, and other health services.

With more than 68,000 caregivers on a mission to help people live the healthiest lives possible, Intermountain is committed to improving community health and is widely recognized as a leader in transforming healthcare. We strive to be the model health system by taking full clinical and financial accountability for the health of more people, partnering to proactively keep people well, and coordinating and providing the best possible care.

### Our Mission

Helping People Live the  
Healthiest Lives Possible®

### Our Values





Intermountain is headquartered in Salt Lake City, Utah, with regional offices in Broomfield, Colorado, and Las Vegas, Nevada.

- Hospitals
- Region Headquarter
- Affiliate/Outreach Partnerships
- Classic Air Medical Bases

*Intermountain Health's 400+ clinics are not highlighted on the map*

## Intermountain Health by the Numbers



**6 Primary States**  
(UT, NV, ID, CO,  
MT, WY)



**33 Hospitals**  
Including One Virtual  
Hospital



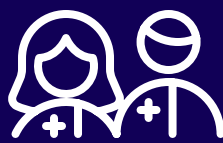
**4,700+**  
Licensed Beds



**1.1 Million**  
Select Health  
Members



**409**  
Clinics



**68,000+**  
Caregivers



**\$17.15 Billion<sup>1</sup>**  
Total Revenue



**4,800+**  
Employed Physicians  
& APPs

## Riverton Hospital

Since opening in 2009, Riverton Hospital has been serving the rapidly growing population of southwest Salt Lake County through a full range of medical services including a Level IV trauma designated emergency department, a Level II newborn intensive care unit, and a growing Cancer Center. The hospital's nationally recognized care team provides care in 30 different medical specialties. Riverton has been recognized by Fortune as one of America's top 100 hospitals and is accredited by the American Society for Radiation Oncology APEX for high quality, patient-centered cancer care.

**To submit comments on the 2025 CHNA Report or to request a paper copy, please email [IH\\_CommunityHealth@imail.org](mailto:IH_CommunityHealth@imail.org).**



# Acknowledgments

The Patient Protection and Affordable Care Act (ACA) requires each nonprofit hospital to conduct a Community Health Needs Assessment (CHNA) every three years to identify significant health needs and develop an Implementation Strategy in response. Intermountain Health adheres to all applicable laws and continuously reviews regulatory requirements to ensure compliance. Accordingly, we may adjust our CHNA processes and Implementation Strategy as regulations change.

The Intermountain Health CHNA process examines unmet health needs and health disparities in geographical areas by analyzing primary and secondary data. Intermountain determines significant health needs through an objective, evidence-based prioritization process with final approval by Regional Boards.

The identified needs guide efforts to align strategies and leverage resources with other public health and community organizations. By regularly assessing and prioritizing community health needs, the hospital can work collaboratively to improve overall health.

Both the CHNA and Implementation Strategy, which is developed and adopted to address health needs, are publicly available on [Intermountain's website](#).

## The Value of the Collaborative

Intermountain Health joined the Utah Community Health Needs Assessment Collaborative for our 2025 CHNA. It resulted in collaborative opportunities to improve the quality of health data, reduce duplication, and align on health needs.

The collaborative adopted an evidence-based process that streamlined data collection and prioritization. It also improved the mechanisms for gathering community input by collectively designing surveys, presenting at input meetings, and engaging public and local stakeholders through distinctive community connections. Both the quantitative and qualitative data were made available to participating organizations for use in their own needs assessments.

A full list of organizations participating in the collaborative, including health districts, healthcare providers, and other stakeholders, is available in the appendix.

## What Is Health Equity at Intermountain Health?

Intermountain Health's mission – helping people live the healthiest lives possible – includes everyone and requires valuing, understanding, and including the backgrounds and experiences of people in the communities we serve. Health equity is the principle of pursuing the highest possible standard of health with a focus on improving the well-being of our most vulnerable communities.

Our Community Health Needs Assessment process is driven by data. We look carefully at public health data to understand the prevalence of health issues in our communities and where those issues create the greatest disparities or differences in healthy outcomes.

We talk with residents, community-based organizations, and local leaders to understand how health disparities connect and how they affect individuals and families across the lifespan. With an understanding of the needs our communities face, we develop a Community Health Implementation Strategy that directs our resources to remove barriers and invest resources where they will have the greatest impact. Using data and community input to identify the greatest needs and targeting our approach to meeting those needs is health equity in action.

As a healthcare system, employer, and community leader, Intermountain is committed to improving health equity in the communities we serve.

**APPENDIX: INTERMOUNTAIN HEALTH CHNA GLOSSARY**

**APPENDIX: UTAH COMMUNITY HEALTH NEEDS ASSESSMENT COLLABORATIVE**

# Community Profile

## Service Area

The primary service area is determined geographically by the ZIP codes where most patient admissions originate. It is also defined by the populations served at the hospital including underrepresented, underserved, low-income, and minority community members.

| County    | Zip Code                                                                                                                                                                                                                                            |
|-----------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Salt Lake | 84009, 84020, 84044, 84047, 84065, 84070, 84081, 84084, 84088, 84092, 84093, 84094, 84095, 84096, 84101, 84102, 84103, 84104, 84105, 84106, 84107, 84108, 84109, 84111, 84115, 84116, 84117, 84118, 84119, 84120, 84121, 84123, 84124, 84128, 84129 |



## Community Demographics

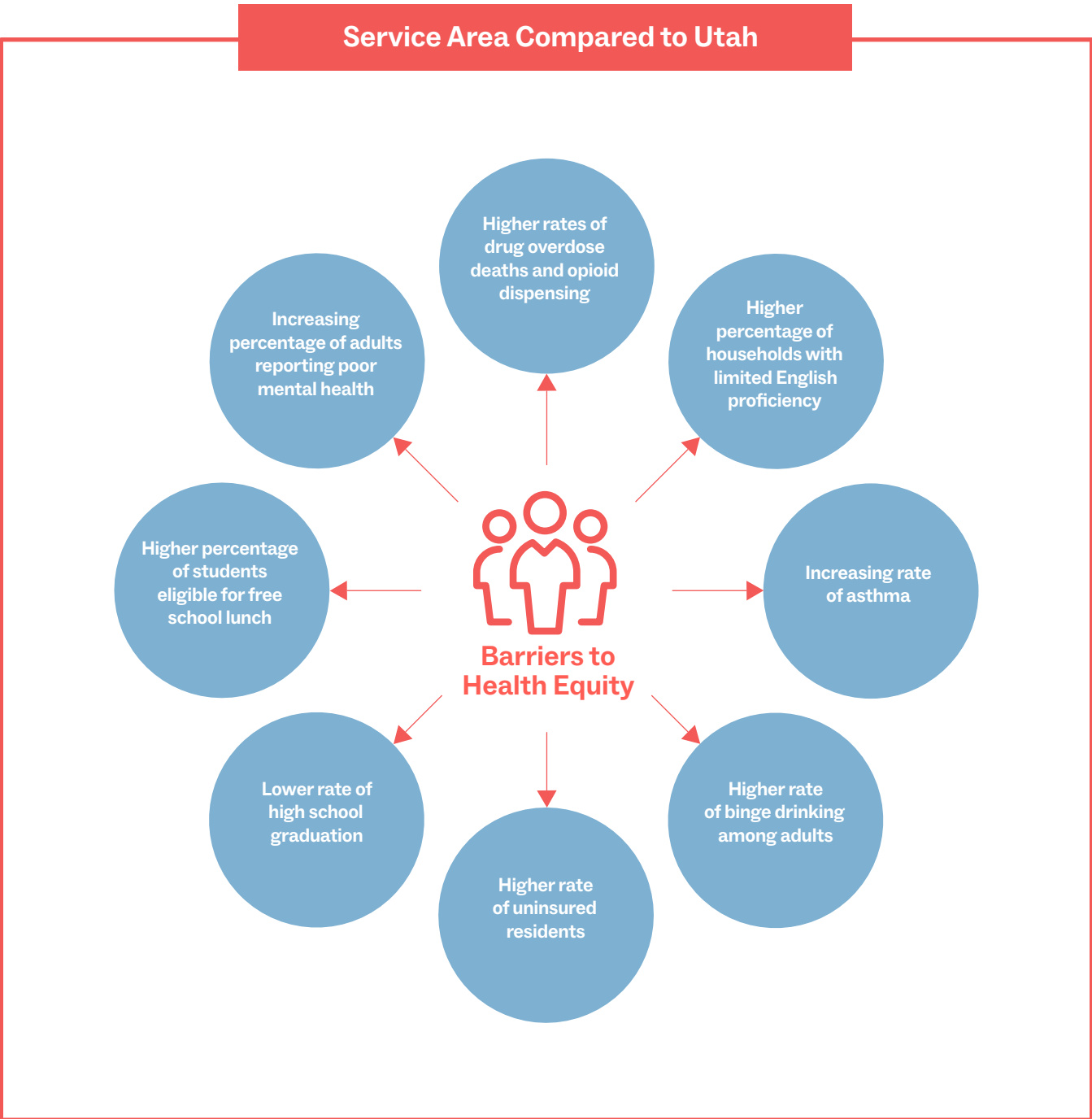
| Demographic Factors                             | Hospital Service Area | Utah      | United States |
|-------------------------------------------------|-----------------------|-----------|---------------|
| Population                                      | 1,184,689             | 3,331,187 | 332,387,540   |
| Persons Under 18 Years                          | 25.9%                 | 28.3%     | 22.2%         |
| Persons 65 Years and Over                       | 11.6%                 | 11.6%     | 16.8%         |
| Female Persons                                  | 49.5%                 | 49.4%     | 50.5%         |
| High School Graduate or Higher (age 25 years+)  | 91.7%                 | 93.3%     | 89.4%         |
| Persons in Poverty (100% Federal Poverty Level) | 8.4%                  | 8.6%      | 12.4%         |
| Median Household Income (2023 dollars)          | \$94,658              | \$91,750  | \$78,538      |
| Persons without Health Insurance (under age 65) | 9.6%                  | 8.7%      | 8.6%          |
| White, not Hispanic or Latino                   | 67.9%                 | 75.7%     | 58.2%         |
| Hispanic or Latino                              | 20.0%                 | 15.4%     | 19.0%         |
| Black or African American                       | 1.7%                  | 1.0%      | 12.0%         |
| Asian                                           | 4.1%                  | 2.3%      | 5.8%          |
| American Indian and Alaska Native               | 0.5%                  | 0.7%      | 0.5%          |
| Native Hawaiian and Other Pacific Islander      | 1.5%                  | 0.9%      | 0.2%          |
| Two or More Races                               | 4.0%                  | 3.6%      | 3.9%          |
| Limited English Proficiency                     | 7.3%                  | 4.9%      | 8.4%          |

A demographic snapshot of the service area compared to Utah and the United States (Source: U.S. Census Bureau: American Community Survey, 2019-2023)

# Data-Driven Needs

The CHNA process involves a data-driven comprehensive analysis of the unique health needs of the communities served. By identifying county level health disparities through primary and secondary data, Intermountain can better

understand how they affect our communities and direct our resources to remove barriers and invest resources where they will have the greatest impact. The following barriers to health were identified in the CHNA secondary data.



## APPENDIX: SECONDARY DATA SOURCES

# Collaborating with Our Communities

## Focus on Collaboration

Intermountain Health takes a collaborative approach with our community to improve health and address health equity through the CHNA. This approach incorporates evaluation of Intermountain's previous CHNA process and impact of Implementation Strategies. It also relies on working closely with local leaders and residents to understand unique health needs in each community. Intermountain and its collaborators invited a broad range of community members with diverse backgrounds, voices, and experiences to participate and offer input in the 2025 CHNA.



## Participants

Intermountain collaboratively solicited participation from a variety of individuals and organizations representing local public health departments and the medically underserved, low-income, and minority residents. There was a public request for written comments concerning the most recently conducted CHNA and Implementation Strategy, and no responses were received. The 2025 CHNA had intentional participation from these sectors:

- Healthcare consumers and consumer advocates
- Not-for-profit and community-based organizations
- Academic experts
- Local government officials
- Local school districts
- Healthcare providers and community health centers
- Public health professionals
- Health insurance and managed care organizations
- Private businesses
- Labor and workforce representatives
- Residents of the community

## CHNA Timeline

The governance and decision-making process for the 2025 CHNA is data-driven and community-centric, following a cycle of data collection, analysis, and community feedback before final approval by the Intermountain Health Regional Board.

|                                           | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
|-------------------------------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| Secondary Data Analysis                   | ●   | ●   | ●   | ●   |     |     |     |     |     |     |     |     |
| Stakeholder & Public Surveys              | ●   | ●   |     |     |     |     |     |     |     |     |     |     |
| Community Input Meetings                  |     |     |     | ●   | ●   | ●   | ●   |     |     |     |     |     |
| Analysis & Prioritization of Health Heeds |     |     |     |     |     | ●   |     |     |     |     |     |     |
| Stakeholder Interviews                    |     |     |     |     |     |     |     | ●   | ●   | ●   |     |     |
| Board Approval of CHNA Report             |     |     |     |     |     |     |     |     |     |     | ●   |     |
| CHNA Report Publication                   |     |     |     |     |     |     |     |     |     |     |     | ●   |

## APPENDIX: COMMUNITY INPUT PARTICIPANTS

# CHNA Data Methodology and Prioritization

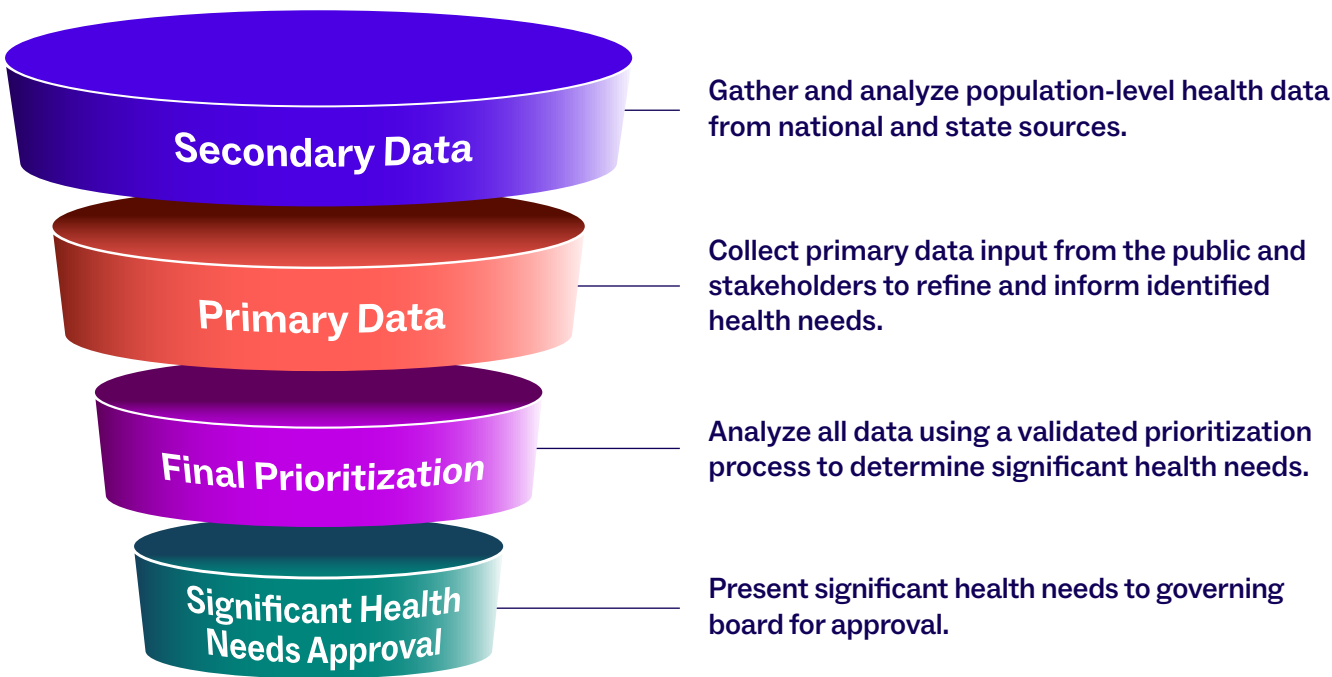
The CHNA prioritization methodology began with analyzing secondary data while concurrently gathering primary data through public and stakeholder surveys. This preliminary analysis took into consideration identifying the community's health needs for children and across the lifespan.

These findings were presented at community input meetings to inform the prioritization process. This valuable local involvement provided in-depth and diverse insight on the backgrounds and experiences of people in the communities we serve.

The CHNA concluded with the application of validated analysis and scoring models that produced the final significant health needs. The findings were presented to the governing board for approval.

Additional stakeholder interviews followed prioritization to provide insights into current resources and community capacity to address significant health needs. This input informs the development of an Implementation Strategy.

## Data Methodology & Prioritization Process



## APPENDIX: PERSONS INVOLVED IN DATA COLLECTION AND ANALYSIS



## Secondary Data

Intermountain Health generated secondary data from the data platform, [Metopio™](#), to access data sources, including the American Community Survey, Behavioral Health Risk Factor Surveillance System, Centers for Medicare and Medicaid, and others inventoried in the appendix. Local health departments provided supplementary data insights during community input meetings.

Where localized data were available, the analysis identified notable changes in health indicators over time and differences between select demographic, minority, and medically underserved groups.

Intermountain used the following criteria to analyze the larger body of health indicators and identify a narrower field for community input discussions and prioritization:

- Review leading causes of death by age group, with additional focus on leading injury-related deaths.
- Assess data relevant to the significant health needs identified in the hospital's previous CHNA to determine impact and inclusion in the current cycle.
- Identify emerging trends and patterns not included in criteria above regarding health outcomes, healthcare access, health behaviors, and social needs.



## Primary Data

Intermountain used primary data to harness the community's voice and included a broad representation of perspectives and experiences. As part of the Utah CHNA Collaborative, there was close collaboration with local health departments to engage local residents and stakeholders, which fostered a shared understanding of health needs and commitment to improving the communities we serve.

The tools and methods used to collect and analyze primary data were designed to engage populations across the lifespan and also understand the pediatric needs in all communities. Overall, the process was sequenced to identify, understand, refine, and prioritize the community's health needs.

### Public Survey

Intermountain Health administered the CHNA Public Survey via email using the Qualtrics® platform between January 6 and February 3, 2025. The technology allowed for panel management that produced responses from a representative and

diverse sample of community members from the service area. The survey provided the public with an opportunity to voice their experiences regarding health needs, barriers to equal health opportunities, emerging needs not identified in secondary data, and community strengths.

### Community Stakeholder Survey

The CHNA Community Stakeholder Survey was sent via email in English and Spanish between January 21 and February 14, 2025, to stakeholders representing community organizations, healthcare, public health, education, and local government. The stakeholders were selected based on an exhaustive statewide review to ensure a diverse mix of representation.

The results expanded input gathered during the public survey and provided additional feedback and insight on health needs, including existing efforts and capacity to address needs.

## Primary Data

### Community Input Meetings

The community input meetings were held in Spring and Summer 2025. They were co-facilitated by Intermountain Health and local health departments, which provided insights on current and emerging health needs. Invited stakeholders included representatives from medically underserved, low-income, and minority populations.

The attendees discussed the preliminary health needs identified through primary data surveys and secondary health data. The meetings were designed to understand local impact of these health needs

and to gain awareness of others not included in the preliminary analysis.

### Community Stakeholder Interviews

Intermountain conducted Community Stakeholder Interviews via phone following prioritization of significant health needs. These in-depth phone interviews capitalized on the engagement of stakeholders during the CHNA process and informed the development of Implementation Strategies. Interviewees were selected based on their expertise and community involvement and their input allowed Intermountain to identify potential community collaborators, existing efforts, and resources.

Following community input meetings, participants were surveyed to help identify the top ten health needs across the state. These are the preliminary health needs that were scored during the prioritization process.

Chronic  
diseases

Community  
safety

Financial  
security

Food  
security

Healthcare  
access

### Preliminary Health Needs

Health insurance  
costs

Housing  
stability

Mental  
health

Substance use and  
addiction

Suicide

**APPENDIX: SECONDARY DATA SOURCES**

**APPENDIX: COMMUNITY INPUT INVENTORY**

**APPENDIX: SUMMARY OF PRIMARY DATA FINDINGS**

## Final Prioritization

Intermountain Health began the final prioritization of the preliminary health needs by applying the [Hanlon Method for Prioritizing Problems](#).

The Hanlon Method is a nationally-recognized technique used in public health needs assessments and recommended by the National Association of County and City Health Officials. Its scoring process

reliably develops objective, data-driven priorities regarding the size and seriousness of the issue, and potential effectiveness of the intervention.

Intermountain Health leadership, hospital presidents, internal subject matter experts, and Community Health leaders scored the preliminary health needs, which were used to calculate the final Hanlon Method scores.

Following the scoring process, the team applied the PEARL test to screen out health needs based on feasibility to impact through community health improvement efforts. The PEARL test used these criteria:

- P** **Propriety:** Is a hospital-led or -supported activity for the health need suitable?
- E** **Economics:** Does it make economic sense for the hospital to address the need? Are there economic consequences if a need is not addressed by the hospital?
- A** **Acceptability:** Will the community accept the hospital's intervention? Is the intervention wanted?
- R** **Resources:** Is funding available or potentially available for the intervention?
- L** **Legality:** Do current laws allow the intervention to be implemented?

This analysis determined the significant health needs that would be the focus of the Implementation Strategy for the upcoming three-year cycle. Through

this process there were instances where additional health needs were identified, unified under one heading, or prioritized.

## Significant Health Needs Approval

With comprehensive data analysis, gathering of public and stakeholder input, and determination of the significant health needs, the Intermountain

Health Regional Board approved the CHNA process, findings, and report as presented on November 13, 2025. It was published to the Intermountain Health website before December 31, 2025.

# CHNA Significant Needs

## PRELIMINARY HEALTH NEEDS

### Childhood injury

Injuries are the leading cause of death and disability in children (ages 0 to 18 years).

### Chronic diseases

Heart disease, cancer, stroke, and respiratory disease are leading causes of death in the service area.

### Financial security

The median income for Hispanic/Latino and Native American households is \$20,000 less than the service area.

### Food security

Nearly 30% of school aged children are eligible for free school lunch.

The percentage of residents experiencing food insecurity is increasing.

### Healthcare access

The uninsured rate is almost 10% in the service area, and as high as 25% among Hispanic/Latino and Native American residents.

### Housing stability

29% of households spend over a third of their income on housing costs.

Almost half of Black households experience this housing cost burden.

### Mental health

One in four adults reported being diagnosed with depression.

The suicide death rate in the service area is higher than the national rate.

### Substance use and addiction

Drug overdose mortality rate is 23 deaths per 100,000 residents in the service area, which is higher than the state.

## SIGNIFICANT HEALTH NEEDS



**Improve  
Behavioral Health**



**Invest in Social  
Drivers of Health**



**Increase  
Access to Care**



**Prevent Childhood Injury and Illness**

## IMPLEMENTATION STRATEGY



Identify hospital and community resources to address significant health needs



Develop strategies to address significant health needs with an emphasis on health equity and anticipated impact



Collaborate with other community organizations to have the greatest possible impact on data-identified needs

## Improve Behavioral Health

The 2025 CHNA prioritizes improving behavioral health as a significant health need through addressing mental health, suicide, and substance use and addiction. This unifies the preliminary health needs identified during data collection and prioritization under Behavioral Health.

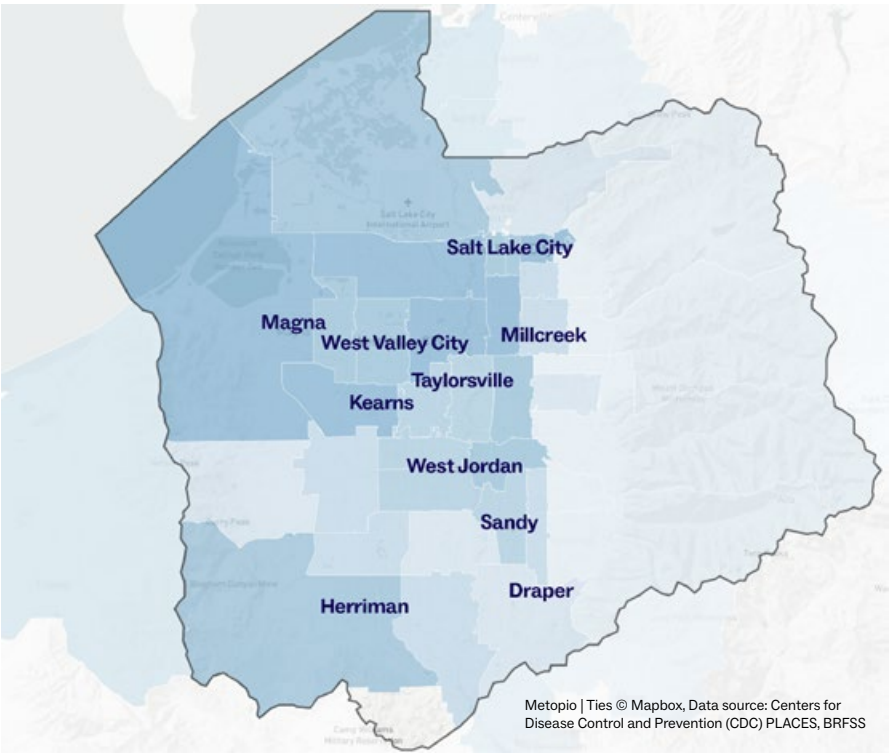
*“There’s a mental health epidemic in our community, and this is especially true of our youth. I think we’re barely scratching the surface on the work that needs to be done to help improve [their] mental and emotional fitness.” — Community Stakeholder*

### Mental Health

#### Self-Reported Poor Mental Health | 2022

Salt Lake County: **16.3%**

± 1.2% of adults



Over 16% of residents in Salt Lake County reported poor mental health, ranging from 12% to 27%. The communities with the highest rates, between 19% and 27%, are the University District, Downtown SLC - Trolley Square, South Salt Lake, Glendale, east side of West Valley City, Kearns, and Magna.



## DISPARITIES, HEALTH EQUITY & BEHAVIORAL HEALTH

### Mental Health

The community stakeholder survey ranked mental health as the biggest health concern, and it was prioritized highest for community improvement.

### Suicide

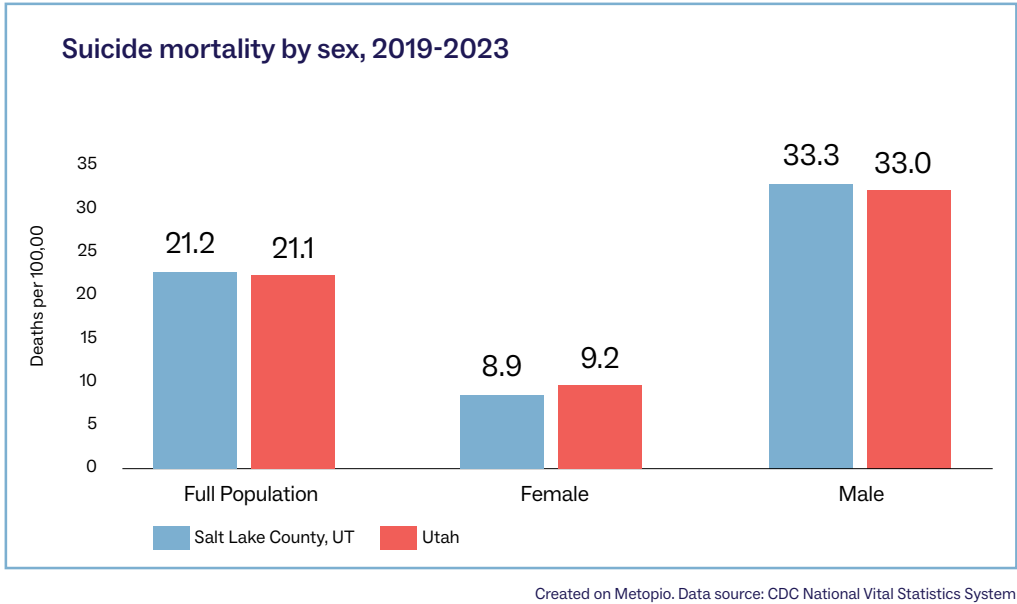
About one in five adolescent students in the service area have considered attempting suicide in the previous 12 months.

### Substance Use and Addiction

Black and Native American residents have the highest drug overdose rates. Respectively, they are 39 and 61 deaths per 100,000 residents, compared to 23 for the service area.

# Improve Behavioral Health

## Suicide

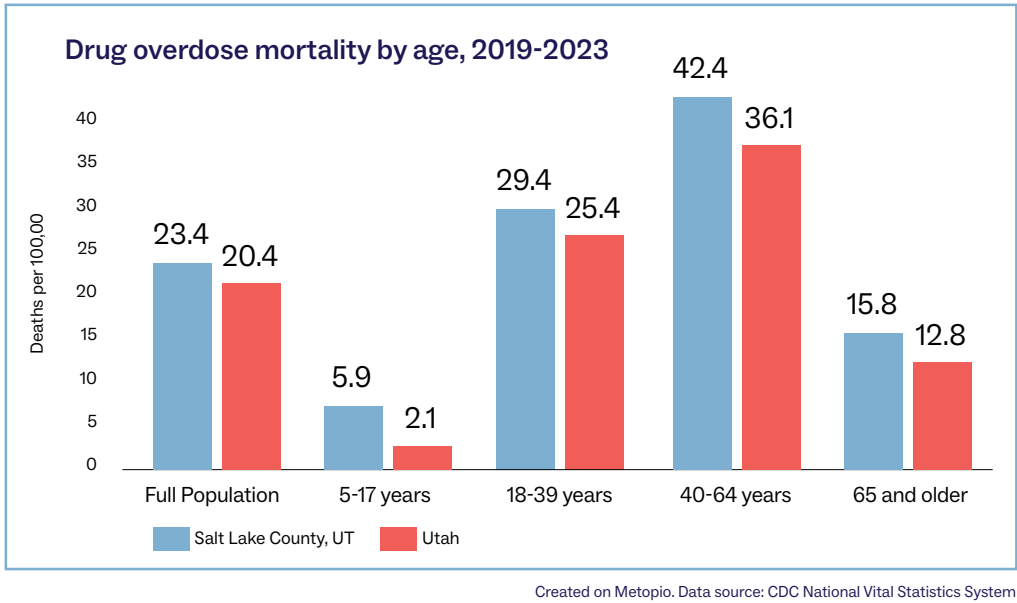


The suicide mortality rate among men in the service area is more than 3.5 times higher than women.

54% of deaths by suicide in Utah are due to firearms.

Note: National data source used binary data about sex (male/female)

## Substance Use and Addiction



Residents ages 40 to 64 years have the highest drug overdose rate, at 42 deaths per 100,000.

The drug overdose rate among youth ages 5 to 17 years is three times higher in the service area, compared to youth in Utah.

### COMMUNITY STRENGTHS

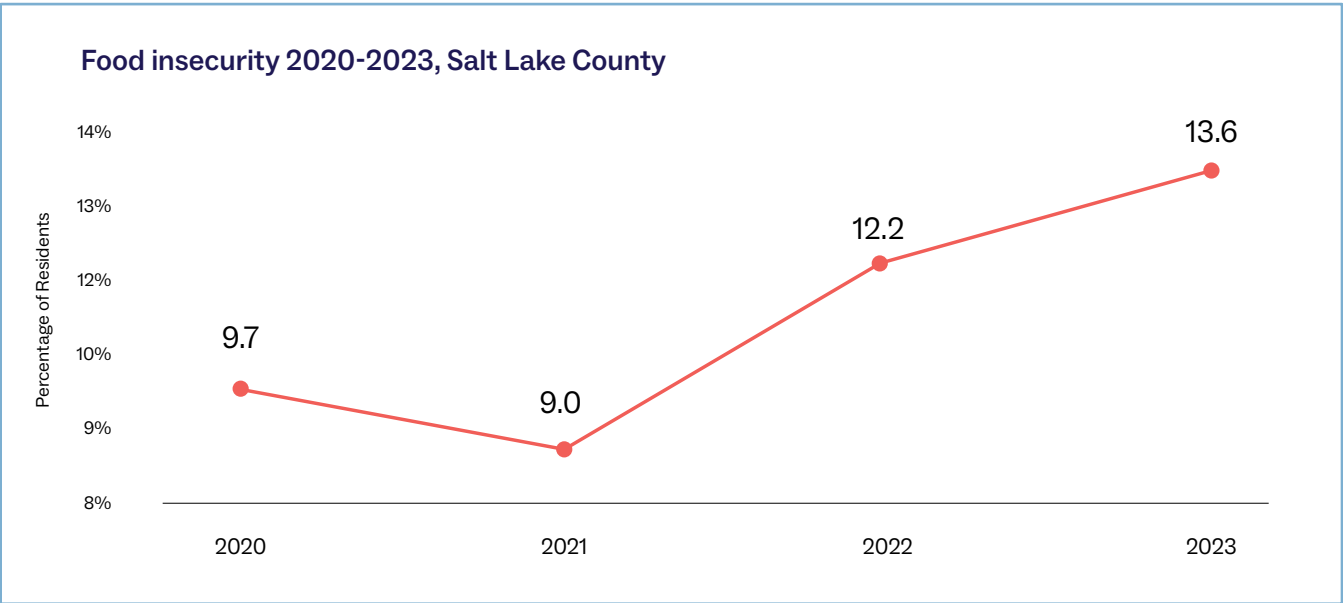
- Available high-quality behavioral health providers that offer community and care management services with adjustable income-based fees.
- Alignment with public health agencies and other health systems on behavioral health as a significant health need.
- Sustaining and expanding current community collaborations and programming from previous Implementation Strategy to address behavioral health.

## APPENDIX: RESOURCES TO ADDRESS SIGNIFICANT HEALTH NEEDS

## Invest in Social Drivers of Health

The 2025 CHNA prioritizes investing in social drivers of health as a significant health need through addressing financial security, food security, and housing stability. This unifies the preliminary health needs identified during data collection and prioritization under Social Drivers of Health.

*“I’ve personally been shocked by the increasing rates of hunger and food insecurity in our county, and I know a lot of community groups are trying to come up with solutions.” — Community Stakeholder*



Data source: Feeding America: Map the Meal Gap

The rate of food insecurity was between 9% to 10% in 2020 and 2021, then sharply increased to almost 14% in 2023. The rate is highest among Hispanic/Latino residents at 22%.

## DISPARITIES, HEALTH EQUITY & SOCIAL DRIVERS OF HEALTH

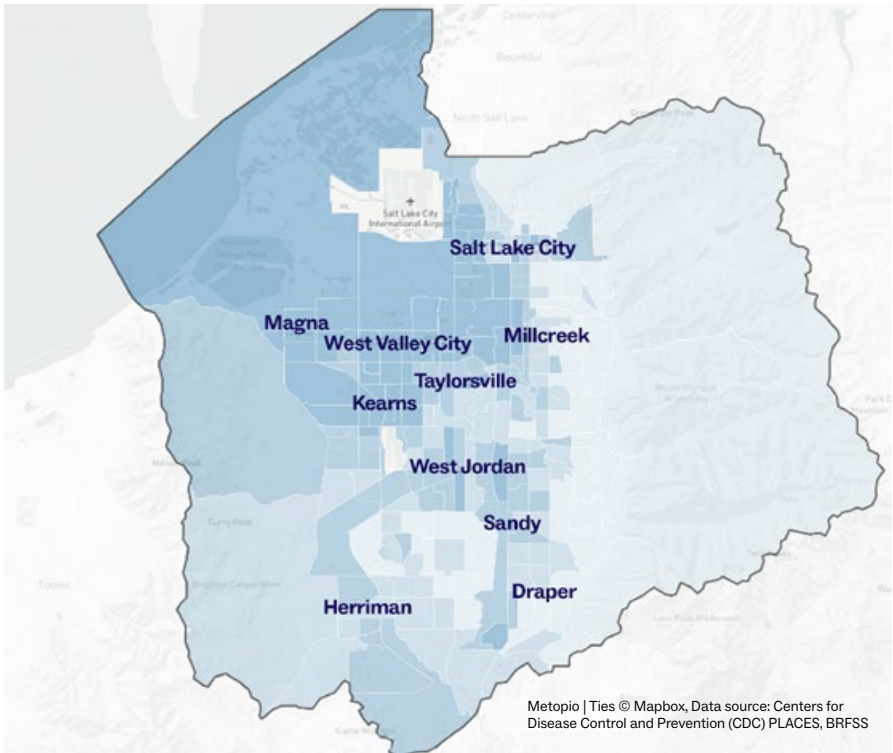
|                                                                                                                                                                                 |                                                                                                                                                                                                        |                                                                                                                                                                                        |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p><b>Financial Security</b></p> <p>The poverty rate is highest among non-Hispanic Black residents (23%) and lowest among non-Hispanic White (7%) and Asian (9%) residents.</p> | <p><b>Food Security</b></p> <p>Insufficient or poor quality food was the top household need based on the public survey. One in five respondents experienced food insecurity in the last 12 months.</p> | <p><b>Housing Stability</b></p> <p>Based on median housing costs, residents earning minimum wage (\$7.25/hour) would need to work 186 hours a week to afford a two-bedroom rental.</p> |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

# Invest in Social Drivers of Health

## Housing Insecurity | 2022

Salt Lake County: **10.4%**

± 0.1% of adults



About one in ten residents in the service area reported being unable to pay a mortgage, rent, or utility bill in the past 12 months, which is one data method used to measure housing insecurity for the CHNA report.

By census tract, the rates are highest in areas of West Valley City, downtown Salt Lake City, south Salt Lake and Midvale. Additional areas in Sandy, Draper, and West Jordan have rates higher than average.



### COMMUNITY STRENGTHS

- An existing collaborative network of community-based organizations that support service coordination and resource sharing across sectors.
- Family- and service-oriented with a strong community identity.
- Low unemployment and crime rates, outdoor recreation, and strong economy promote economic stability.
- Responsive to social issues and needs with a history of volunteerism and charitable giving.

## APPENDIX: RESOURCES TO ADDRESS SIGNIFICANT HEALTH NEEDS

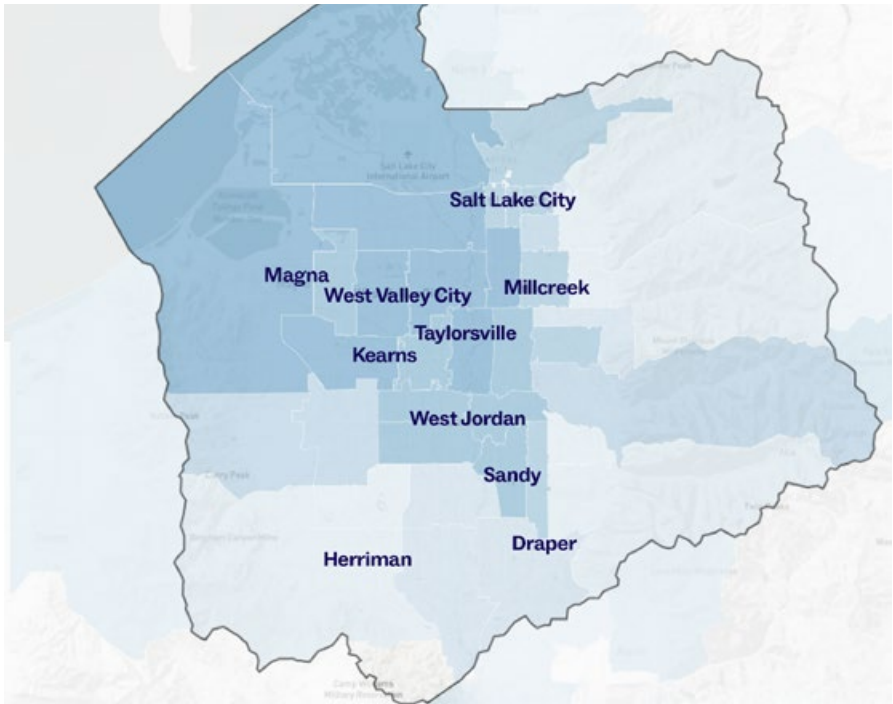
## Increase Access to Care

The 2025 CHNA prioritizes addressing access to care as a significant health need based on data-driven needs specific to the service area.

*“There is an urgent need for culturally competent healthcare providers and mental health professionals who understand the unique challenges and perspectives of our community.” — Community Stakeholder*

### Uninsured Rate | 2019-2023

Salt Lake County: **9.6%**  
± 0.3% of adults



Almost 10% of residents in the service area are uninsured, which is higher than the state and the national rate.

Rates are highest, between 15% and 23%, in West Valley City, Salt Lake City, south Salt Lake, Magna, and Taylorsville.



## DISPARITIES, HEALTH EQUITY & ACCESS TO CARE

|                                                                                                                                                              |                                                                                          |                                                                                                                                                  |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------|
| 18% of children (ages 0 to 17 years) are covered by Medicaid, compared to about 40% in the U.S., and about 7% are uninsured, compared to about 5% in the US. | Only 69% of adult residents visited a doctor for a routine checkup in the previous year. | Spanish is the primary language for 13% of the service area. Language and cultural differences can be barriers to navigating and accessing care. |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------|

COMMUNITY STRENGTHS

- Federally Qualified Health Centers, community clinics, and other community-based health organizations offer access to comprehensive, culturally appropriate care with with adjustable income-based fees.
- Collaboration opportunities with community-based organizations that have trusted relationships with residents experiencing access needs.
- Existing navigation and benefits programs inform and assist residents in accessing coverage and benefits.
- Diverse population with unique perspectives and skills that strengthen cultural capabilities.

## APPENDIX: RESOURCES TO ADDRESS SIGNIFICANT HEALTH NEEDS

## Prevent Childhood Injury and Illness

Proactively addressing children’s health can have an upstream and life-long impact. Intermountain Health prioritized preventing childhood injury and illness as a significant health need through addressing child abuse/neglect and injury prevention. Using child-specific morbidity and mortality data and community input, the CHNA identified and prioritized health needs that differ from the adult population.

*“I think educating, like the parents, in society that mental health is a real thing... because I’ve seen people my age go to adults who they trust and are being told that it’s not actually happening. We need people, adults, who we can go to when we are struggling.”*

— Youth Community Member

### TOP CAUSES OF INJURY-RELATED DEATH IN CHILDREN (2019-2023)

Injuries are the leading cause of mortality and disability among children (ages 0 to 18 years). Injuries are classified by their intent: unintentional, suicide or intentional self-harm, and homicide/assault

| <br>Ages 0 to 1 year | <br>Ages 1 to 4 years                                  | <br>Ages 5 to 9 years                                                                                                  | <br>Ages 10 to 14 years                                                                                                                                                     | <br>Ages 15 to 19 years                                                                                                                                                                                                                                           |
|-------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Unintentional</b> <ul style="list-style-type: none"><li>• Suffocation (sleep related)</li></ul>    | <b>Unintentional</b> <ul style="list-style-type: none"><li>• Drowning</li><li>• Suffocation</li><li>• Motor vehicle accidents</li></ul> | <b>Unintentional</b> <ul style="list-style-type: none"><li>• Motor vehicle accidents</li><li>• Drowning</li></ul> <b>Homicide or Assault</b> <ul style="list-style-type: none"><li>• Firearms</li></ul> | <b>Unintentional</b> <ul style="list-style-type: none"><li>• Motor vehicle accidents</li></ul> <b>Homicide or Assault</b> <ul style="list-style-type: none"><li>• Firearms</li></ul> <b>Suicide</b> <ul style="list-style-type: none"><li>• Asphyxia</li></ul> | <b>Unintentional</b> <ul style="list-style-type: none"><li>• Motor vehicle accidents</li><li>• Drug overdose</li><li>• Drowning</li></ul> <b>Homicide or Assault</b> <ul style="list-style-type: none"><li>• Firearms</li></ul> <b>Suicide</b> <ul style="list-style-type: none"><li>• Firearms</li><li>• Asphyxia</li><li>• Drug overdose</li></ul> |

### DISPARITIES, HEALTH EQUITY & CHILDHOOD INJURY

Utah children living in rural and frontier counties are more likely to die by suicide, motor vehicle crashes, and firearms compared to children living in urban counties.

American Indian/Alaska Native and Black/African American children in Utah are twice as likely to have an injury-related death compared to all races and ethnicities in the state.

Young women are more likely to attempt suicide; young men are more likely to die by suicide.  
Firearms are the leading cause of death for ages 13 to 18 years in Utah.

### COMMUNITY STRENGTHS

- Children’s hospitals and specialty clinics with expertise to address the specialized health needs of infants, children, and youth in the services area.
- Family-focused communities and a readiness to collaborate on issues relating to children’s health.
- The state ranks high for safety rates and low for crime rates compared to the U.S.

### APPENDIX: RESOURCES TO ADDRESS SIGNIFICANT HEALTH NEEDS

# Evaluation of Prior CHNA

The previous CHNA was conducted in 2022, and the significant health needs were identified as improving mental well-being, improving chronic and avoidable health outcomes, and addressing and investing in social determinants of health. A companion Implementation Strategy was also developed to address these health needs identified among the medically underserved, low- income, and minority residents in the CHNA data. Notable outcomes from those activities are below.

## 2023 -2025 Implementation Strategies and Outcomes

| Significant Health Need                                                                                                             | Strategies                                                                                                                                                                                                                                   | Outcomes 2023-2025*                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|-------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <br><b>Mental Well-Being</b>                       | <ul style="list-style-type: none"> <li>• Reduce suicide deaths</li> <li>• Reduce frequent mental distress, including anxiety and depression</li> <li>• Decrease opioid misuse and prevent opioid overdose deaths</li> </ul>                  | <ul style="list-style-type: none"> <li>• Led or provided funding for 407 community suicide prevention trainings for 15,922 Utah residents.</li> <li>• Distributed 17,766 gunlocks along with mental health pamphlets tailored with community resources.</li> <li>• Funded 32 mental health organizations to serve 3,655 uninsured or underinsured people providing access to 13,122 mental health encounters.</li> <li>• Developed and distributed public education for adult and youth mental health and resource navigation.</li> <li>• Distributed 3,860 naloxone kits at 135 public events in Utah.</li> </ul>                                                                                                                                                                                                                                                              |
| <br><b>Chronic and Avoidable Health Outcomes</b> | <ul style="list-style-type: none"> <li>• Prevent or delay the onset of type 2 diabetes and high blood pressure</li> <li>• Improve immunization rates</li> <li>• Decrease unintentional injuries and vaping for children and youth</li> </ul> | <ul style="list-style-type: none"> <li>• Led or provided funding for 5,177 prediabetes screenings and 27 prediabetes prevention classes for 141 participants.</li> <li>• Provided funding for enrollment in an evidence-based diabetes health coaching program for 109 patients at Utah community clinics.</li> <li>• Supported the Utah Immunizations Community Collaborative, which helped increase the state HPV immunization rate from 55% in 2022 to 61% in 2024.</li> <li>• Distributed 9,444 safety devices to prevent childhood injury, including car seats, bike helmets, life jackets, and others.</li> <li>• Conducted 1,434 car seat checks for proper installation and fit throughout Utah.</li> <li>• Trained staff from three Utah school districts, who instructed over 5,000 students with Catch My Breath curriculum, a vaping prevention program.</li> </ul> |
| <br><b>Social Determinants of Health</b>         | <ul style="list-style-type: none"> <li>• Improve individual- and community-level social determinants of health</li> <li>• Build community capacity to address social needs</li> </ul>                                                        | <ul style="list-style-type: none"> <li>• Provided 68 community organizations with diagnostic vouchers for uninsured and low-income patients to access 34,048 diagnostic services.</li> <li>• Funded the launch of a statewide social care referral platform that has onboarded 467 community organizations with 952 programs in Utah.</li> <li>• Implemented interpersonal violence screenings in 22 Intermountain clinics with 280 providers and connected individuals to community resources.</li> <li>• Invested \$40 million in place based investing to create 299 affordable housing units and improved the financial wellness for 187 people.</li> </ul>                                                                                                                                                                                                                 |

\* Totals as of April 2025

# Conclusion

Intermountain is grateful for the support of community members and organizations for their valuable participation in the CHNA process. Their community voices offered a deeper understanding of unique local needs and health disparities identified through the CHNA data. Intermountain leverages this valuable input to develop an Implementation Strategy in collaboration and alignment with the community to create equitable opportunities for health.

Intermountain caregivers from Community Health and Consumer Experience worked with the Utah CHNA Collaboration to lead the 2025 CHNA process. We recognize the value of working alongside the Collaborative, which resulted in a more comprehensive, inclusive, and impactful

CHNA. Intermountain will conduct the next CHNA in 2028 and looks forward to continuing collaborations to improve the health of our communities.

For additional information about the CHNA, contact:

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# Appendices

## Intermountain Health

### CHNA Glossary

| Term                                     | Definition                                                                                                                                                                                                                                |
|------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Activity or Program                      | Evidence-based actions to address each significant health need.                                                                                                                                                                           |
| Community Health Needs Assessment (CHNA) | Tri-annual review and analysis of unmet or significant health needs in the communities served by Intermountain Health; it informs the development of the Implementation Strategy and all of Intermountain Health's Community Health work. |
| Evaluation                               | Assessment of results from actions taken to address significant health needs.                                                                                                                                                             |
| External Stakeholder                     | Organizations, government agencies, individuals, and other entities outside Intermountain Health that will be influential in the success of or impacted by the CHNA and Implementation Strategy.                                          |
| Health Disparity                         | Data-identified and preventable differences in the burden of disease, injury, violence, or opportunities to achieve optimal health experienced by communities.                                                                            |
| Health Equity                            | Foundational and embedded across Intermountain Health's approach to health improvement is the principle of pursuing the highest possible standard of health by focusing on improving the well-being of our most vulnerable communities.   |
| Health Needs                             | Unmet community health needs identified during the CHNA.                                                                                                                                                                                  |
| Health Indicators                        | Specific health discrepancies identified by data within the health needs (i. e. , frequent mental distress as an indicator within behavioral health).                                                                                     |
| Health Outcome                           | Anticipated impact of strategies on significant health needs.                                                                                                                                                                             |
| Implementation Strategies (IS)           | A written plan to address health needs prioritized in the CHNA; it includes activities, collaborations, resources, funding, and the anticipated impact on data-driven needs.                                                              |
| Internal Stakeholder                     | Departments, teams, and other functions of Intermountain Health that will be influential in the success of or impacted by CHNA and Implementation Strategy.                                                                               |
| Primary Data                             | Information gathered directly from sources including stakeholder and resident surveys, interviews, and community and stakeholder meetings.                                                                                                |
| Secondary Data                           | Information gathered by third parties, typically public health agencies, government agencies, or large studies.                                                                                                                           |
| Significant Health Needs                 | Community health needs prioritized during the CHNA that are addressed in the Implementation Strategy.                                                                                                                                     |

## CHNA Participants

### Utah Community Health Needs Assessment Collaborative

|                                       |                                    |                                                                   |
|---------------------------------------|------------------------------------|-------------------------------------------------------------------|
| Bear River Health Department          | Beaver Valley Hospital             | Blue Mountain Hospital                                            |
| Central Utah Public Health Department | Comagine Health                    | CommonSpirit Health                                               |
| Davis Behavioral Health               | Davis County Health Department     | Division of Public Health, School of Medicine, University of Utah |
| Get Healthy Utah                      | Huntsman Cancer Institute          | Intermountain Health                                              |
| Kem C. Gardner Policy Institute       | Milford Valley Memorial Hospital   | MountainStar Healthcare                                           |
| One Utah Health Collaborative         | Salt Lake County Health Department | San Juan Public Health Department                                 |
| Southeast Utah Health Department      | Southwest Utah Health Department   | Summit County Health Department                                   |
| Tooele County Health Department       | Tri-County Health Department       | Uintah Basin Healthcare                                           |
| Utah County Health Department         | University of Utah                 | Utah Hospital Association                                         |
| Wasatch County Health Department      | Weber-Morgan Health Department     |                                                                   |

### Community Input Participants

|                                                               |                                                                        |                                         |
|---------------------------------------------------------------|------------------------------------------------------------------------|-----------------------------------------|
| Circles Salt Lake                                             | City of South Salt Lake: Promise Partnership                           | Cottonwood Heights Community Coalition  |
| Fourth Street Clinic                                          | Granite School District                                                | Healthy Millcreek Coalition             |
| Intermountain Health                                          | International Rescue Committee                                         | Jewish Family Services                  |
| Latino Behavioral Health                                      | Maliheh Free Clinic                                                    | Midvale City                            |
| Murray Partners 4 Prevention Coalition                        | Odyssey House                                                          | One Utah Health Collaborative           |
| Salt Lake County Health Department                            | Seven Canyons Trust                                                    | Somali Community Self-Management Agency |
| South Valley Services                                         | The Church of Jesus Christ of Latter-Days Saint Self-Reliance Services | The INN Between                         |
| United Angels Foundation                                      | University Neighborhood Partners                                       | Utah Clean Energy                       |
| Utah Department of Workforce Services Refugee Services Office | Utah Domestic Violence Coalition                                       | Utah Food Bank                          |
| Utah Housing Coalition                                        | Utah Partners for Health                                               | Utah School Mental Health Collaborative |

## CHNA Methodology

### Persons Involved in Data Collection and Analysis

| Organization         | Name, Credentials   | Title                                | Responsibilities                                                           |
|----------------------|---------------------|--------------------------------------|----------------------------------------------------------------------------|
| Intermountain Health | Kathryn Barker, MPH | Community Health Manager             | Support secondary data analysis and evaluation                             |
| Intermountain Health | Chris Grosh, PhD    | Strategic Research Senior Consultant | Gather and analyze data from public and stakeholder surveys and interviews |

## Methodology: Secondary Data

### Secondary Data Sources

Unless noted otherwise, CHNA secondary data sources are accessible in the Metopio database at [this link](#).

| Data Source                                                                                           | Year(s)                                        | Indicators                                                                                                                                                                                                                                                                                                                                                                        |
|-------------------------------------------------------------------------------------------------------|------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| U.S. Census Bureau: American Community Survey (ACS)                                                   | 2019-2023 Five-Year File<br>2023 One-Year File | Population (B01001), High school graduation (B15002), Poverty rate (B17001), Median household income (B19013), Uninsured rate (B27001/C27001), Spanish primary language (B16002), Limited English proficiency (B16004), No computer or smartphone (B28001), Below 150% of poverty level (C17002), Unemployment rate (B23025, B23001, C23002), Housing cost burden (B25070/B25091) |
| Centers for Disease Control and Prevention (CDC): National Vital Statistics System-Mortality (NVSS-M) | 2019-2023                                      | Mortality rates: breast cancer, colorectal cancer, drug overdose, firearms, lung cancer, infant, motor vehicle traffic accidents, suicide                                                                                                                                                                                                                                         |
| CDC WONDER and WISQARS online databases                                                               | 2019-2023                                      | Leading causes of death, Firearm-related deaths; Accessible at <a href="#">this link</a>                                                                                                                                                                                                                                                                                          |
| University of Wisconsin-Madison, Neighborhood Atlas                                                   | 2022                                           | Area Deprivation Index (ADI)                                                                                                                                                                                                                                                                                                                                                      |
| Area Health Resources Files                                                                           | 2021-2022                                      | Family medicine providers per capita                                                                                                                                                                                                                                                                                                                                              |
| KIDS COUNT                                                                                            | 2020-2022                                      | Low birth weight                                                                                                                                                                                                                                                                                                                                                                  |
| diversitydatakids.org, Boston University                                                              | 2021                                           | Child Opportunity Index 3.0                                                                                                                                                                                                                                                                                                                                                       |
| PLACES, Behavioral Risk Factor Surveillance System (BRFSS)                                            | 2022                                           | Diagnosed stroke, Have ever had cancer, Mammography use, Visited dentist, Self-reported poor physical health, Self-reported poor mental health, Depression, Cigarette smoking, Coronary heart disease, Current asthma, Colorectal cancer screening, Binge drinking, Visited doctor for routine checkup, Housing insecurity, Diagnosed diabetes                                    |
| Health Professional Shortage Areas (HPSA)                                                             | 2024                                           | Provider ratios                                                                                                                                                                                                                                                                                                                                                                   |
| Map the Meal Gap from Feeding America                                                                 | 2022                                           | Food insecurity                                                                                                                                                                                                                                                                                                                                                                   |
| National Center for Education Statistics: Common Core of Data                                         | 2023                                           | Free school lunch eligibility                                                                                                                                                                                                                                                                                                                                                     |
| National Provider Identifier Files (NPI)                                                              | 2021-2024                                      | Mental health providers per capita                                                                                                                                                                                                                                                                                                                                                |
| National Low Income Housing Coalition                                                                 | 2024                                           | Fair market rental cost with minimum wage                                                                                                                                                                                                                                                                                                                                         |
| Utah Child Fatality Review, Annual report                                                             | 2021                                           | Injury-related mortality rates for children; Accessible at <a href="#">this link</a>                                                                                                                                                                                                                                                                                              |
| Utah Office of the Medical Examiner                                                                   | 2016-2021                                      | Youth suicide attempts; Accessible at <a href="#">this link</a>                                                                                                                                                                                                                                                                                                                   |
| Utah Student Health and Risk Prevention (SHARP) Survey                                                | 2023                                           | Considered suicide among students (grades 6, 8, 10, 12); Accessible at <a href="#">this link</a>                                                                                                                                                                                                                                                                                  |

## Methodology: Primary Data

### Community Input Inventory

| Input Types and Dates                              | Sample                               | Method                         | Topics Covered                                                                                                                                                                                                                        | Community Representation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|----------------------------------------------------|--------------------------------------|--------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Public Survey<br>1/6 - 2/3/2025                    | n=1,081<br>96 reside in service area | Web-based survey through email | <ul style="list-style-type: none"> <li>• Health and well-being</li> <li>• Health insurance status</li> <li>• Health care access</li> <li>• Unmet social needs</li> <li>• Community concerns</li> <li>• Community strengths</li> </ul> | <ul style="list-style-type: none"> <li>• 11% Ages 18 – 24</li> <li>• 26% Ages 25 – 39</li> <li>• 32% Ages 40 – 59</li> <li>• 30% Ages 60 or older</li> <li>• 3% American Indian/Alaska Native</li> <li>• 2% Asian</li> <li>• 6% Black/African American</li> <li>• 4% Hispanic/Latino</li> <li>• 2% Native Hawaiian/Pacific Islander</li> <li>• 84% White, Non-Hispanic/ Latino</li> <li>• 61% Female</li> <li>• 36% Male</li> <li>• 11% LGBTQIA affiliation</li> <li>• 35% Child living in household</li> <li>• 39% Disability in household</li> <li>• 7% Unemployed</li> </ul>                                                                                                                                                                                                                                                                                                                                            |
| Stakeholder Survey<br>1/21 - 2/14/2025             | n=238<br>82 serve the service area   | Web-based survey through email | <ul style="list-style-type: none"> <li>• Community demographics</li> <li>• Community health focus</li> <li>• Community concerns</li> <li>• Community priorities</li> <li>• Community strengths</li> </ul>                             | <ul style="list-style-type: none"> <li>• Community-based organization representative (nonprofits, community groups)</li> <li>• Education/youth serving representative (teachers, school administrators, youth program coordinators)</li> <li>• Elected official (city council members, state legislators)</li> <li>• Faith-based organization representative (clergy, church leaders)</li> <li>• Healthcare administrator (hospital administrators, clinic managers)</li> <li>• Medical professional serving adults (doctors, nurses, physician assistants)</li> <li>• Medical professional serving children (pediatric doctors, nurses, physician assistants)</li> <li>• Mental/behavioral health representative (psychologists, social workers, counselors)</li> <li>• Public health worker (public health nurses, health educators)</li> <li>• Youth representative (youth leaders, student council members)</li> </ul> |
| Community Input Meetings<br>4/29/2025<br>4/30/2025 | n=62                                 | In-person and virtual meeting  | <ul style="list-style-type: none"> <li>• Primary and secondary data review</li> <li>• Discussion of preliminary health needs and community impact</li> <li>• Identification of additional community health needs</li> </ul>           | <ul style="list-style-type: none"> <li>• Community-based organizations</li> <li>• Education and government</li> <li>• Health care organizations</li> <li>• Older adult serving organizations</li> <li>• Private sector</li> <li>• Public health departments</li> <li>• Youth-serving organizations</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |

## Summary of Primary Data Findings

| Input Type             | Findings                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Public Survey          | <ul style="list-style-type: none"> <li>• Top Reported Unmet Health Needs in Service Area <ul style="list-style-type: none"> <li>– Dental care, 21%</li> <li>– Primary care, 18%</li> <li>– Prescription medications, 17%</li> <li>– Mental healthcare, 10%</li> <li>– Specialty healthcare, 9%</li> </ul> </li> <li>• Children with Unmet Healthcare Needs, 31%</li> <li>• Top Reported Household Needs for Service Area <ul style="list-style-type: none"> <li>– Food insecurity, 18%</li> <li>– Trouble finding employment, 16%</li> <li>– Social isolation, 15%</li> <li>– Housing instability, 15%</li> <li>– Unreliable transportation, 14%</li> <li>– Utilities being shut off, 11%</li> </ul> </li> <li>• Top Reported Community Concerns for Service Area <ul style="list-style-type: none"> <li>– Pollution (air, ground, water), 45%</li> <li>– Health insurance costs, 42%</li> <li>– Housing instability, 35%</li> <li>– Mental health, 31%</li> <li>– Financial insecurity, 28%</li> <li>– Suicide, 27%</li> <li>– Substance use/addiction, 25%</li> <li>– Unsafe driving/traffic, 25%</li> <li>– Childhood bullying, 23%</li> <li>– Immigrant/refugee needs, 22%</li> </ul> </li> </ul> |
| Stakeholder Survey     | <ul style="list-style-type: none"> <li>• Top community concerns ranked in order were mental health issues, housing instability, financial insecurity, healthcare access, health insurance costs, suicide, substance use/addiction, food insecurity, suicide, pollution, immigrant/refugee needs, and health equity.</li> <li>• Top health needs that should be prioritized were mental health including suicide and substance use, financial insecurity including housing instability and food insecurity, healthcare access, health insurance costs, quality education, and pollution.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| Stakeholder Interviews | <ul style="list-style-type: none"> <li>• Identification of community strengths and resources to address Significant Health Needs identified in 2025 CHNA.</li> <li>• Current community efforts to address Significant Health Needs identified in 2025 CHNA.</li> <li>• Opportunities for on-going or potential collaboration with stakeholders to address Significant Health Needs identified in 2025 CHNA.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |

## Community Resources

### Resources to Address Significant Health Needs

| Significant Health Need                     | Organization                                              | Summary of Resources                                                                                                                                                                                                                         |
|---------------------------------------------|-----------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Improve Behavioral Health</b>            | Local Mental Health Authorities                           | Mental health therapy, case management, group therapy, and trainings. Individual and group services on a sliding fee scale that support access for low-income individuals.                                                                   |
|                                             | Substance Use Disorder Treatment Centers                  | Organizations that provide Medication Assisted Treatment (MAT) programs for individuals with substance use disorder.                                                                                                                         |
|                                             | County Public Health Departments                          | Provide prevention programming and harm reduction.                                                                                                                                                                                           |
|                                             | Peer-Support Substance Use Organizations                  | Peer recovery coaching, family support services, and social supports.                                                                                                                                                                        |
| <b>Invest in Social Drivers of Health</b>   | Nonprofit Housing Organizations                           | Housing and utility assistance, emergency and respite shelter, case management, and workforce development.                                                                                                                                   |
|                                             | Housing Authorities                                       | Affordable housing and support, case management, and transition services.                                                                                                                                                                    |
|                                             | County and State Government Agencies                      | Local workforce centers, government programs like Women, Infants and Children (WIC), and collaboration on economic stability strategies.                                                                                                     |
|                                             | Nonprofit Food Organizations                              | Community-based organizations that provide food assistance programs, local food banks, and pantries.                                                                                                                                         |
|                                             | Nonprofit Employment and Economic Stability Organizations | Community-based organizations that provide training programs leading to employment pathways, financial literacy education, and wrap-around support for people experiencing poverty.                                                          |
| <b>Increase Access to Care</b>              | Federally Qualified Health Centers                        | Community-based organizations that provide comprehensive primary medical, dental, and behavioral healthcare regardless of ability to pay and insurance status.                                                                               |
|                                             | Safety Net Clinics                                        | Community and school based primary care services including medical, behavioral health, and dental for low-income and uninsured residents.                                                                                                    |
|                                             | Nonprofit Community Organization                          | Navigation and application assistance for public programs, including government and other health insurance.                                                                                                                                  |
|                                             | Nonprofit Transportation Organization                     | Transportation services that improve access to care.                                                                                                                                                                                         |
|                                             | Government Agencies                                       | Enrollment assistance for numerous types of public benefits related to access, income, and insurance coverage.                                                                                                                               |
|                                             | Law Enforcement and Corrections                           | Connection to medical, behavioral health, and social support services.                                                                                                                                                                       |
| <b>Prevent Childhood Injury and Illness</b> | Early Childhood Government Agencies                       | In-home services, health and wellness support, and child protection.                                                                                                                                                                         |
|                                             | Nonprofit Community-Based Organizations                   | Assistance in connecting children and families experiencing poverty, abuse, neglect, or crisis to social services and other community resources. Supervision and programs for children focused on safety, health, learning, and development. |
|                                             | Child Behavioral Health Organizations                     | Specialized pediatric behavioral health providers who serve children and youth.                                                                                                                                                              |
|                                             | Education Organizations and Schools                       | Youth mental health resources, promotion of injury prevention and mental well-being, and career pathways leading to economic stability.                                                                                                      |



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